Submitted by:

Chair of the Assembly at the

Request of the Mayor

Prepared by: Reading:

Municipal Light & Power

CLERK'S OFFICE

APPROVED

4-12-11

y: March 29, 2011

AO No. 2011-47

AN ORDINANCE AUTHORIZING ACQUISITION OF REAL PROPERTY AT ARCTIC BLVD AND 30th AVENUE FOR MUNICIPAL LIGHT & POWER (ML&P) FOR A PURCHASE PRICE NOT TO EXCEED THREE MILLION FIVE HUNDRED THOUSAND DOLLARS (\$3,500,000), AND DESIGNATION OF MANAGEMENT AUTHORITY TO ML&P.

 Dates ___

WHEREAS, the Municipality desires to acquire real property located at Arctic Boulevard and 30th Avenue, Anchorage, on behalf of Municipal Light and Power Utility (ML&P), for a purchase price not to exceed \$3,500,000, plus closing costs, consisting of five (5) adjacent lots; and

WHEREAS, ML&P requests acquisition of the property as the site for new Substation 22 in midtown; and

WHEREAS, ML&P determined this property best meets its criteria for immediate availability, reasonable price and construction suitability for Substation 22; and

WHEREAS, Anchorage Municipal Code sections 25.20.010 and 25.20.020 authorize the Municipality to acquire land for any public purpose subject to Assembly approval; now therefore,

THE ANCHORAGE ASSEMBLY ORDAINS:

 <u>Section 1.</u> Purchase of the subject property for a purchase price not to exceed THREE MILLION FIVE HUNDRED THOUSAND DOLLARS (\$3,500,000), plus closing costs, and upon such other terms and conditions as ML&P determines to be within the best interests of the Municipality, is hereby authorized. The real property to be acquired, totaling 1.01 acres +/-, is legally described as:

Lot 5A, Block 5, Northern Lights Subdivision (TID 009-032-39) 14,725 s.f. Lot 4, Block 5, Northern Lights Subdivision (TID 009-032-04) 7,350 s.f. Lot 9, Block 5, Northern Lights Subdivision (TID 009-032-23) 7,375 s.f. Lot 8, Block 5, Northern Lights Subdivision (TID 009-032-24) 7,375 s.f. Lot 7, Block 5, Northern Lights Subdivision (TID 009-032-25) 7,375 s.f.

<u>Section 2.</u> Pursuant to Anchorage Municipal Code section 25.10.050 B., transfer of management authority to Municipal Light & Power is hereby approved.

 <u>Section 3.</u> The Municipality retains the right to dispose of any acquired property excess to ML&P needs at any time provided, however, the net proceeds of any such disposition shall be paid to ML&P upon receipt thereof.

<u>Section 4</u>. This ordinance shall take effect immediately upon passage and approval by the Anchorage Assembly.

PASSED AND APPROVED by the Anchorage Assembly this 12th day of 2011.

Chair of the Assembly

ATTEST:

Municipal Clerk

MUNICIPALITY OF ANCHORAGE Summary of Economic Effects -- Utilities

AO Number: 2011-47

Title: AN ORDINANCE AUTHORIZING ACQUISITION OF REAL PROPERTY AT ARCTIC BLVD AND 30th AVENUE FOR MUNICIPAL LIGHT & POWER (ML&P) FOR A PURCHASE PRICE NOT TO EXCEED THREE MILLION FIVE HUNDRED THOUSAND DOLLARS (\$3,500,000), AND DESIGNATION OF MANAGEMENT AUTHORITY TO ML&P.

Sponsor:

MAYOR

Preparing Agency:

Municipal Light & Power (ML&P)

Others Impacted:

Real Estate Department

| CHANGES IN REVENUES AND EXPENSES: | | | | (in Thousands of Dollars) | | | | | | | |
|-------------------------------------|-----------|--------------|---------|---------------------------|----------|-----------|--------|-------------|----------|------|--|
| | FY11 | | F | FY12 FY | | Y13 F | | Y14 | F | FY15 | |
| Operating Revenues: | | | | | | | | | | | |
| Note: Increase in revenues would no | t occur ı | until future | rate ca | ases are a | ıdjudica | ted using | a 2011 | or later te | st year. | | |
| TOTAL OPERATING REVENUES | \$ | - | \$ | | \$ | - | \$ | - | \$ | - | |
| Operating Expenses: MUSA | \$ | 53 | \$ | 53 | \$ | 53 | \$ | 53 | \$ | 53 | |
| TOTAL OPERATING EXPENSES | \$ | 53 | \$ | 53 | \$ | 53 | \$ | 53 | \$ | 53 | |
| Non-Operating Revenues: | | | | | | | | | | | |
| TOTAL NON-OPERATING REVENUES | \$ | - | \$ | - | \$ | - | \$ | | \$ | - | |
| Non-Operating Expenses: | | | | | | | | | | | |
| TOTAL NON-OPERATING EXPENSES | \$ | - | \$ | - | \$ | - | \$ | | \$ | - | |
| NET INCOME (REGULATED) | \$ | (53) | \$ | (53) | \$ | (53) | \$ | (53) | \$ | (53) | |
| POSITIONS: FT/PT and Temp | | | | | | | | | | *** | |

PUBLIC SECTOR ECONOMIC EFFECTS:

The Municipality will receive more revenue from ML&P as Municipal Utility Service Assessment (MUSA) than as property taxes on the Starn property since the \$3,500,000 plus closing costs is the value used to calculate MUSA and is higher than the tax assessed value used in the calculation of property taxes. The MUSA calculation uses the same mill rate that is used for property taxes.

PRIVATE SECTOR ECONOMIC EFFECTS:

Over time when 2011 is used as a test year in a revenue requirement/rate case filing the additional MUSA expense and a return on the \$3,500,000 addition to rate base will be recovered in rates. The estimated increase in rates to an average residential customer would be 16 cents per month or 6 cents per month if lot 5A and building were sold. The amount could also vary based on the rate of return approved by the Regulatory Commission of Alaska.

| Prepared by: | Richard E. Miller | Telephone: 263-5205 |
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MUNICIPALITY OF ANCHORAGE ASSEMBLY MEMORANDUM

No. AM 204-2011

Meeting Date: March 29, 2011

From:

MAYOR

Subject:

AN ORDINANCE AUTHORIZING ACQUISITION OF REAL PROPERTY AT ARCTIC BLVD AND 30th AVENUE FOR MUNICIPAL LIGHT & POWER (ML&P) FOR A PURCHASE PRICE NOT TO EXCEED THREE MILLION FIVE HUNDRED THOUSAND DOLLARS (\$3,500,000), AND DESIGNATION OF MANAGEMENT AUTHORITY TO ML&P.

I. Purpose & Property Description

This ordinance authorizes the Real Estate Department to acquire five (5) adjacent lots on behalf of Municipal Light and Power (ML&P), located in Anchorage, Alaska, at Arctic Boulevard and 30th Avenue. The property (Starn property) is owned by the Starn family (Nancy Frances Starn Trust and Glen Starn Credit Shelter Trust), and is the midtown site selected by ML&P for its critically essential new Substation 22. The Starn property, all located in the Northern Lights Subdivision, consists of 1.01 acres +/-, and is legally described as:

Lot 5A, Block 5, Northern Lights Subdivision (TID 009-032-39) 14,725 sf Lot 4, Block 5, Northern Lights Subdivision (TID 009-032-04) 7,350 sf Lot 9, Block 5, Northern Lights Subdivision (TID 009-032-23) 7,375 sf Lot 8, Block 5, Northern Lights Subdivision (TID 009-032-24) 7,375 sf Lot 7, Block 5, Northern Lights Subdivision (TID 009-032-25) 7,375 sf

II. ML&P Infrastructure Background

ML&P's modern infrastructure of generation, transmission and distribution systems is designed to meet constantly evolving needs for electrical power in an urban area with severe climate challenges. Within that infrastructure, substations and included transformers are necessary to reduce or transform electricity from a relatively high transmission voltage, e.g., 115 kV (kilovolts), entering a substation to a distribution voltage suitable for customer usage, typically 12.5 kV exiting an ML&P substation, and then carried by distribution or feeder cables through the neighborhoods to utility customers.

There are 20 substations in ML&P's service territory of approximately 19 square miles, supplying power to 30,000 residential and commercial customers. ML&P's proposed Substation 22 will be state-of-the-art, highly compact, low profile, and attractively landscaped and fenced (among other enhancements).

III. Substation 22 - Need for Property

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The new Substation 22 is identified in the ML&P Transmission and Distribution Long Range Plan (LRP) and the Three Year Construction Work Plan (both dated January 2009). Substation 22 is critical to support the ongoing growth of electric load as the midtown area develops and redevelops. The LRP recommends the new substation be located near the intersection of Benson Boulevard and Arctic Boulevard, the primary area to be served by the new feeder cables. The midtown load is currently served through Substations 7 (located north of Fireweed Lane adjacent to Arctic Boulevard) and 16 (located in proximity to the Old Seward Highway and Telephone Avenue). Substations 7 and 16 require immediate remedial attention.

IV. Selection of Site 1

Over a two-year period, MOA's Real Estate Department and ML&P evaluated a number of potential sites in varying degrees of contiguity to the preferred area. adjacent or in close proximity to the existing utility corridor and 115 kV transmission line along the east side of Arctic Boulevard between Benson Boulevard and 36th Avenue. At the March 4, 2011 Assembly Work Session, the Assembly received a presentation explaining Substation 22 and reviewing the site selection criteria and process, reducing 9 potential sites to a final comparative evaluation of four sites. These sites are depicted on Figure 2, with the final four sites are numbered 1, 3, 6 & 8. The total construction and land costs associated with building a substation on one of the final four sites is set out in Figure 3, with a summary of considerations leading to selection of the Starn Property, also know as Site 1.

Site 1 met ML&P's need for a willing seller who could deliver a site ready for a standard uncomplicated construction process, and at a constructed substation cost fairly equivalent to two of the other sites and substantially less than the third.

As explored in more detail at the Work Session, the other properties each presented extensive complications in either construction, adverse public impacts, problematic acquisition of necessary supporting easements from other properties (through either further negotiations with third parties or condemnation), or problematic transfer of public properties with lengthy public process and uncertain costs/requirements.

V. Terms of Purchase

Compared to the alternative sites considered, the purchase price for Site 1 is reasonable, considering the avoided complications presented by the others.² However, the purchase price exceeds a December 15, 2010 appraisal, placing the total five-lot parcel's fair market value at \$1,964,000 (\$1,200,000 for the office building and Lot 5A, and \$764,000 for Lots 4, 7, 8 and 9 with three residential

¹ All three alternate sites generated a delay factor in meeting the December, 2012 in-service target date; Figure 3 includes a minimum amount for the delay, computed at the cost of the temporary connection, the least expensive delay consequence or strategy.

² A Phase I Environmental Site Assessment (January 14, 2011) also confirmed the absence of any environmental concerns ("...the probability of 'recognized environmental conditions'...existing at the subject property ... [are] low").

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structures. The office building and its lot are not necessary for the substation; however, the building and lot were included by the seller as a necessary item for the sale. It is possible the office building could be used later by ML&P for its purposes, or sold at fair market value, so the acquisition cost may be fully offset by later value in use or sale.

Allowing for an offset of \$1.2 million to the \$3.5 million purchase price, plus closing costs, results in an effective purchase price of \$2.3 million, approximately \$1.5 million (\$2,300,000 - \$764,000 = \$1,536,000) above appraised value. These economics, and the alternative of condemnation, ³ were previously considered in materials and discussed at the Work Session.

VI. Timing

A. Lead times for equipment

Despite the need for Substation 16 rehabilitation, situational constraints preclude bringing new Substation 22 into service before year-end, 2012. Lead time of 16 months (or more) is normally required for bidding, fabrication and shipment of necessary substation items (power transformer, switchgear and high voltage breakers and switches) plus at least four additional months for substation design and subsequent construction activities. Consequently, ML&P is prudently planning for a 20-month period to build Substation 22. (Figure 1 provides further detail regarding timelines).

B. Reconstruction of Substation 16

Substation 22 relieves loading levels on the feeder lines between the existing substations and facilitates urgently needed repairs and upgrades to Substation 16. Substation 16, serving most of midtown, is 40 years old and increasingly vulnerable to major failure and system disruption. It operates with equipment well in excess of intended useful lives and, in many instances, no longer supported by original manufacturers. Although a planned reconstruction of Substation 16 is in place, it cannot be taken off-line for a prolonged period for re-build until Substation 22 is completed and available to carry the load from Substation 16. Moreover, the existing feeder cables between Substations 7 and 16 are now being stressed to the transport limits, further compromising system safety and reliability until new feeder cables in conjunction with a new Substation 22 are installed.

C. Tie in to Southcentral Power Plant

Acquiring a site for Substation 22 delivers another substantial benefit for the Municipality and ML&P. ML&P is a 30% owner of the Southcentral Power Plant (SPP), sited near Chugach's headquarters at Minnesota Drive and International Airport Road, which is under construction by Chugach Electric Association. The new SPP will provide ML&P with some of the most efficient gas-fired generation in the state, and a new connection point to its 115kV transmission system, greatly

³ Figure 4 is the summary statement on condemnation presented at the Work Session.

increasing system reliability and mitigating overload.

along International Airport Road and the east side of Arctic Boulevard, and is already included in the Municipality's Utility Corridor Plan (UCP). Tudor Road is the southern terminus of ML&P's service area along Arctic Boulevard, so a substation along the UCP transmission corridor on the east side of Arctic and north of Tudor towards Benson Boulevard is the most inexpensive and convenient delivery point for the new SPP generation. Any substation site located off this alignment entails costly additional transmission line expense from the UCP transmission line to reach it (and perhaps also extra feeder line expense), as well as potentially substantial regulatory delay to secure approval for a new transmission corridor.

Locating Substation 22 along the east side of Arctic Boulevard, in close proximity to

The SPP generation and associated new switchyard (ITSS or International

Switching Station) are strategically located to tie into an existing 115kV transmission

line routed into the heart of midtown. This existing 115kV transmission line runs

Benson Boulevard, is the most economical and expeditious integration of SPP benefits into ML&P's system, as well as meeting the urgent needs of ML&P's midtown load. The scheduled delivery date for SPP power is December, 2012, so Substation 22's simultaneous availability means commencement of required midtown infrastructure support as early as possible, and avoids negative financial consequences from an inability to timely utilize SPP power through the substation.⁴

D. Condemnation

1. Quick take is not an option

Should the Municipality initiate a "quick take" condemnation action for the four lots from site 1 actually needed for Substation 22 (assuming ML&P has no present use for the office building)? Condemnation requires payment of fair market value (\$764,000, as reflected in the appraisal (for Lots 4, 7, 8 and 9), rather than the \$3.5 million purchase price (including \$1.2 million for the office building on Lot 5A).

ML&P did not seek condemnation authority because ML&P's primary concern in acquiring a site for Substation 22 was to locate a willing seller of a property appropriate for our purposes. With Site 1, the seller previously insisted on a long term lease at an unreasonable rent, rather than sale. Near the end of 2010, an agreement for sale was finally reached at a price substantially more advantageous than the proposed lease, and within Substation 22 cost expectancies. The seller's final and best price was also ML&P's reasonable business price for this project (as confirmed by the comparative evaluations attached as Figure 3), so the possibility of condemnation did not arise.

ML&P considers a decision on whether or not to pursue condemnation to be largely

⁴ These negative consequences may include idling ML&P's \$110 million investment in SPP, if no use is made of its power until Substation 22 is on line (continuing the use of more expensive generation); incurring substantial 'wheeling' charges to use Chugach's transmission facilities to deliver SPP power in ML&P's system through Plant 2; and building a temporary facility to bring SPP power through Substations 7 and 16.

a matter of business discretion and philosophy. In recent years, condemnation engendered increasingly adverse responses from the public, and ML&P does not favor condemnation unless unavoidable to a necessary project. With this acquisition, the only question is whether ML&P should pay an objectively reasonable and comparable business price for property suiting ML&P's business needs and priorities.

2. Risks with Quick-take

ML&P also believes resort to condemnation is risky to the success of the Substation 22 project, as it generates a risk of substantial delay and raises the possibility of ML&P not receiving the property at all. The theory of a "quick take" action is a condemning authority files a declaration of taking that, within a month or so, gives the authority ownership of the property.

There is, however, more to the process. The condemning authority must also develop a statement of necessity for the property's taking, where necessity must be clearly established. Development of a necessity statement could take a period of several months of drafting plus subsequent processing through the Assembly.

Potential complications could also arise if the necessity were challenged by a determined opponent, resulting in a Superior Court proceeding entailing considerable discovery and depositions, competing and possibly difficult motion practice, and possibly even trial. Additionally, the prospect of appeal, by one side or the other, cannot be dismissed. Litigation expenses could reach \$200,000 or more.

Finally, it cannot be assumed opposition to the taking's necessity would be frivolous; once delay is removed, at commencement of the taking process, it is not all certain Site 1 would emerge as the clear necessity.⁵

3. Additional costs of delay

Beyond a taking proceeding's obvious expense and diversion of limited utility manpower, the lengthy delay and uncertainty in acquiring a Substation 22 site materially and dangerously exacerbates the already critical infrastructure reliability problems with midtown's current substations, exposing ML&P to possibly substantial delay expenses with an extended re-routing of SPP delivery into the ML&P system.

E. Certainty and timeliness

ML&P's overarching concern is certainty and timeliness for the Substation 22 site, and for these reasons ML&P believes use of a condemnation action for Site 1 does not serve the highest public interest.

VII. Conclusion

The determination of necessity extends to the five properties, from the original pool of nine properties, not considered in the final evaluation due to unwilling sellers. Willingness is no longer a relevant variable in a condemnation assessment.

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Prepared by:

Fund certification:

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A. ML&P Board of Directors Resolution 2011-1

Accordingly, this acquisition is proposed and supported by the ML&P Board of Directors as reasonable and appropriate for Assembly approval (Figure 5).

В. Management Authority transfer to ML&P

In addition, this ordinance requests transfer of management authority from the Real Estate Department to ML&P, pursuant to Anchorage Municipal Code section 25.10.050 B., with the Real Estate Department retaining the exclusive right to dispose of property excess to ML&P needs at any time by sale, exchange, lease, permit or other conveyance, provided the net proceeds of any disposition shall be paid to ML&P upon receipt thereof.

THE ADMINISTRATION RECOMMENDS APPROVAL OF AN ORDINANCE AUTHORIZING ACQUISITION OF REAL PROPERTY AT ARCTIC BLVD AND 30th AVENUE FOR MUNICIPAL LIGHT & POWER (ML&P) FOR A PURCHASE PRICE NOT TO EXCEED THREE MILLION FIVE HUNDRED THOUSAND DOLLARS (\$3,500,000), AND DESIGNATION OF MANAGEMENT AUTHORITY TO ML&P.

James M. Posey, General Manager

Municipal Light & Power

Lucinda Mahoney, CFO

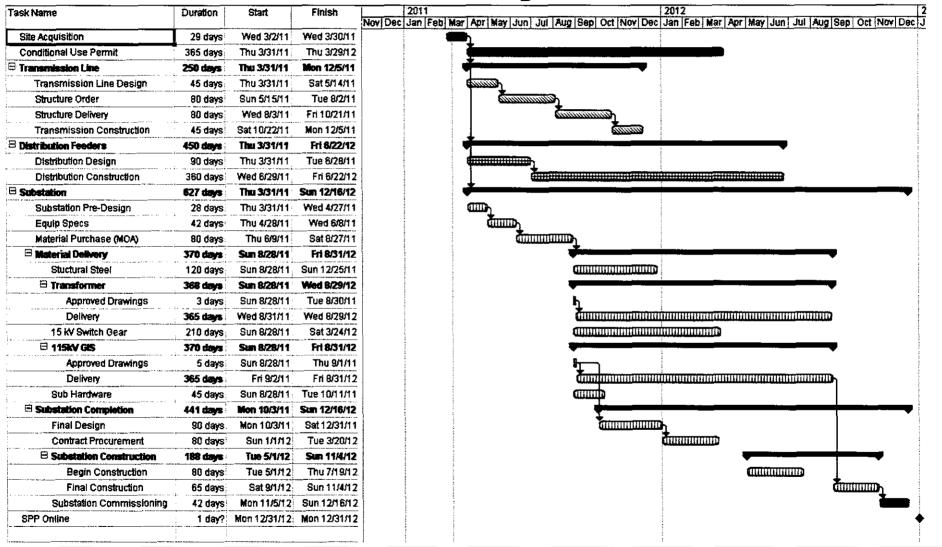
530-M4000-1071-M10119 BP2011 \$3.500.000

(2011 Capital)

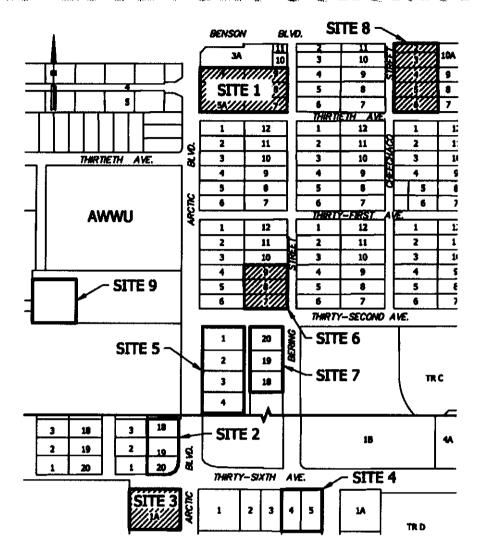
Dennis A. Wheeler, Municipal Attorney Concur: George J. Vakalis, Municipal Manager Concur:

Respectfully submitted: Daniel A. Sullivan, Mayor

Envisioned Project Time Line



Site Locations Considered



Of the nine sites researched for a midtown substation location, only those shaded on this map are practicable possibilities at this point in time.

Sites 1, 3, 6, & 8 are discussed in this presentation.

Sites 2, 4, 5, 7 & 9 do not have willing sellers.

Constructed Substation Cost

| Site | Land Cost | Construction Cost | Delay Cost | Total Cost |
|------|--------------|--------------------------|------------|-------------------|
| 1 | \$ 3,500,000 | \$ 10,335,750 | | \$ 13,835,750 |
| 3 | \$ 1,500,000 | \$ 11,750,000 | \$ 447,100 | \$ 13,697,100 |
| 6 | \$ 1,500,000 | \$ 11,550,000 | \$ 447,100 | \$ 13,497,100 |
| 8 | \$ 700,000 | \$ 13,110,000 | \$ 447,100 | \$ 14,257,100 |

- Site 1, East side of Arctic south of Benson, "Starn Property"
 - Site 1 is readily available and requires no easements or other significant risks.
 - Total cost is computed net of the \$1.2 million purchase price for Lot 5A.
- Site 3, SW corner of 36th and Arctic, "Party World".
 - Site 3, Party World, is a "high risk" site in that it would require underground bores in an old stream bed and would find resistance with businesses in the area and require extraordinary coordination.
- Site 6, East side of Arctic between 31st and 32nd Streets, Arctic Benson Park
 - Site 6, this dedicated Park is the lowest cost but may not be achievable in the required time frame, if at all.
- Site 8, East side Cheechako Street, Benson to 30th Avenue, "Cheechako"
 - Cost of easements along Benson or land purchase for transmission easements or condemnation might be up to \$ 910,000 and add to acquisition timeline.

Considerty Condemnation

- →Costs would increase due to time delays
- →Could a case be made for public use and necessity when the city has parkland available in the area? What would make one site better than the other?
- →If condemnation is litigated will the final accumulated costs be greater that the asking price?

Submitted by: Chair of the Municipal

Light & Power Utility Board of Directors

Date: February 23, 2011

ANCHORAGE, ALASKA Resolution No. 2011-1

A RESOLUTION OF BOARD OF DIRECTORS OF THE MUNICIPAL LIGHT AND POWER

UTILITY RECOMMENDING APPROVAL BY ANCHORAGE MUNICIPAL ASSEMBLY OF SITE ACQUISITION TO ESTABLISH NEW SUBSTATION 22.

WHEREAS, the Municipal Light & Power Utility (ML&P) of the Municipality of Anchorage has an immediate need to acquire a property site in rapidly developing midtown Anchorage for construction of a new substation (Substation 22) by December, 2012. Such timely acquisition will allow both scheduled initiation of new and substantially more economic power from jointly-owned

WHEREAS, a number of sites for the new substation have been studied by ML&P Staff, which recommends acquisition of a 1.01 acre parcel of five (5) adjacent lots in midtown owned, by the Starn Family Glen Starn Credit Shelter Trust (the Starn site), and legally described as follows:

ML&P/Chugach Electric Association generation plant now under construction, as well as performance of urgently required reconstruction of Substation 16 also servicing midtown Anchorage; and

Lot 5A, Block 5, Northern Lights Subdivision (TID 009-032-39) 14,725 s.f. Lot 4, Block 5, Northern Lights Subdivision (TID 009-032-04) 7,350 s.f. Lot 9, Block 5, Northern Lights Subdivision (TID 009-032-23) 7,375 s.f. Lot 8, Block 5, Northern Lights Subdivision (TID 009-032-24) 7,375 s.f. Lot 7, Block 5, Northern Lights Subdivision (TID 009-032-25) 7,375 s.f.

WHEREAS, the ML&P Board of Directors has at length reviewed and discussed with Staff its array of potential sites and evaluations of their suitability, and concurs that the Starn property is the most suitable site for location of new Substation 22.

NOW, THEREFORE, THE ML&P BOARD OF DIRECTORS RESOLVES THAT:

- The Board of Directors approves selection of the Starn site for location of Substation 22 site designated in the attached Assembly Memorandum seeking Municipal Assembly approval for acquisition of the site.
- The Board of Directors further recommends that the Municipal Assembly authorize acquisition of the Starn site for location of Substation 22.

PASSED AND APPROVED by the ML&P Board of Directors this 23rd day of February, 2011.

ATTEST

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40 Linda R. Davidovics

ML&P Utility Board Secretary

Johnny O. Gjobons, Chairman
ML&P Utility Board of Directors

Content ID: 010049

Type: Ordinance - AO

AN ORDINANCE AUTHORIZING ACQUISITION OF REAL PROPERTY AT ARCTIC BLVD AND 30th AVENUE FOR MUNICIPAL LIGHT & POWER (ML&P)

Title: FOR A PURCHASE PRICE NOT TO EXCEED THREE MILLION FIVE HUNDRED THOUSAND DOLLARS (\$3,500,000), AND DESIGNATION OF

MANAGEMENT AUTHORITY TO ML&P.

Author: maglaquijp

Initiating MLP Dept:

AO AUTHORIZING ACQUISITION OF PROPERTY AT ARCTIC BLVD AND

Description: 30th AVENUE FOR ML&P FOR \$3,500,000 AND DESIGNATION OF

MANAGEMENT AUTHORITY TO ML&P.

Keywords: ML&P, Substation 22, Acquisition of Real Property

Date 3/24/11 6:31 PM Prepared:

Director Name: James Posey

Assembly 3/29/11 Meeting Date:

Public 4/12/11 Hearing Date:

| Workflow Name | Action Date | <u>Action</u> | <u>User</u> | Security Group | Content ID | |
|-------------------------|------------------------|---------------|--------------------------|-------------------|---------------|--|
| Clerk_Admin_SubWorkflow | 3/25/11 1:39 PM | Exit | Joy Maglaqui | Public | 010049 | |
| MuniManager_SubWorkflow | 3/25/11 1:39 PM | Approve | Joy Maglaqui | Public | 010049 | |
| MuniManager_SubWorkflow | 3/25/11 1:39 PM | Checkin | Joy Maglaqui | Public | 010049 | |
| MuniManager_SubWorkflow | 3/25/11 1:37 PM | Checkin | Joy Maglaqui | Public | 010049 | |
| Legal_SubWorkflow | 3/25/11 12:43 PM | Approve | Rhonda Westover | Public | 010049 | |
| Finance_SubWorkflow | 3/25/11 11:47 AM | Approve | Nina Pruitt | Public | 010049 | |
| OMB_SubWorkflow | 3/25/11 10:01 AM | Approve | Marilyn T. Banzhaf | Public | 010049 | |
| MLP_SubWorkflow | 3/24/11 6:45 PM | Approve | Richard Miller | Public | 010049 | |
| AllOrdinanceWorkflow | 3/24/11 6:42 PM | Checkin | Rhonda Westover | Public | 010049 | |